

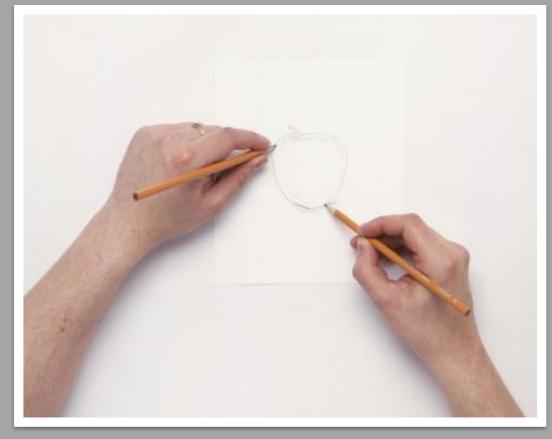
# with **DISC!**







## **Before We Dive In...**



1 Write down your First Name

2 Write down your First Name with your Non-Dominant hand

How did the transition feel? Did you Succeed?

# **Disc** Training Objectives: The Three P's

#### **Purpose** Provide communication insights & strategies

## Process

Learn from your DISC Report, one another & learning activities

## Payoff

Increased communication effectiveness with colleagues & customers



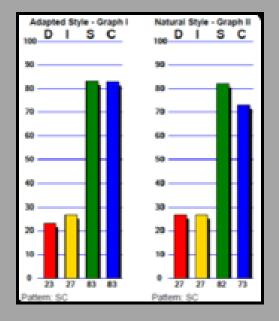
## **Training Outline**

#### 2. Natural Style

#### 3. Adapted Style

#### 1. DISC Backgrou nd





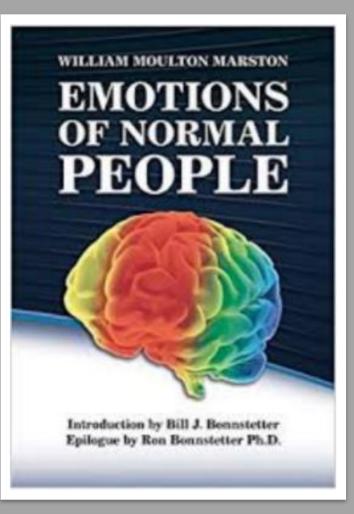


Subject	Planning Committee
Planning Commit	tee
Mtg Oct 15 – 2 <sup>nd</sup> 9 – 12:30	floor – sm conference
We will start on t D. Dacron	ime

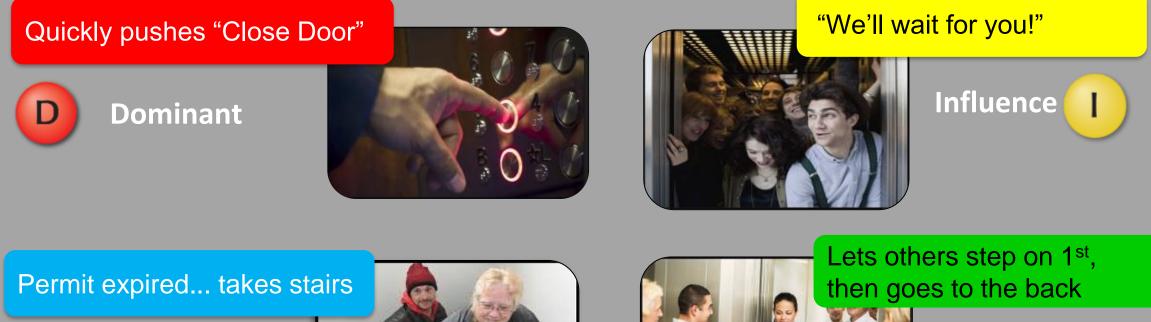


## 1. DISC Background





## What is DISC? ... Ride an elevator lately?





Conscientious

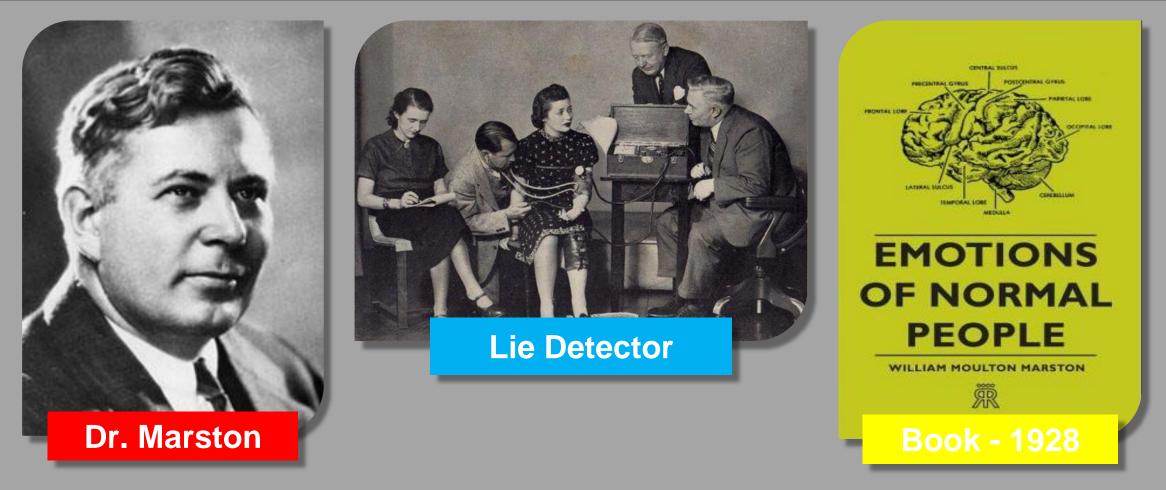




Steady S

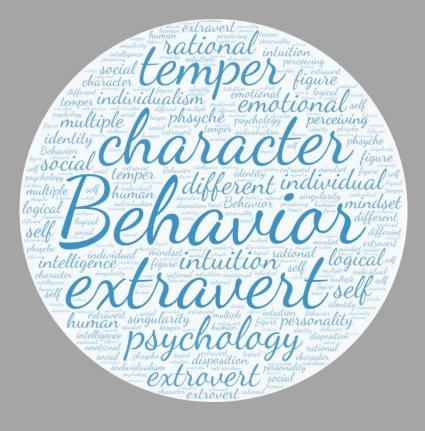


## **DISC History**





## **DISC Behavior - Definition**



#### **Behavior:**

- Refers to one's <u>ACTIONS</u> before or towards others
- Behaviors includes <u>with</u> family, friends, co-workers, or strangers
- Behavior is what we <u>do</u>
- Also includes our <u>responses to stimuli</u> in its environment

### **Personality:**

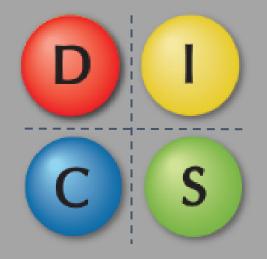
- DISC does not measure personality
- Personality <u>is what we are</u>



#### **DISC Styles – How to Identify**

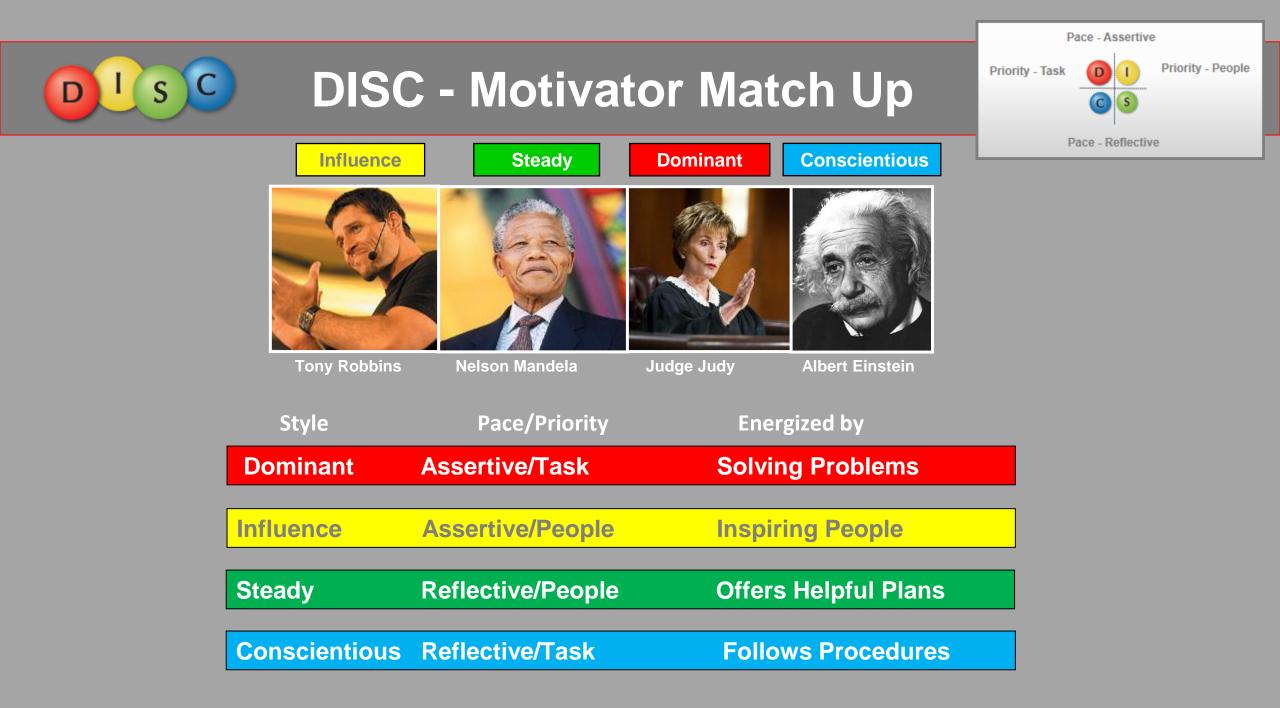
#### **Pace - Assertive**

## Priority - Task



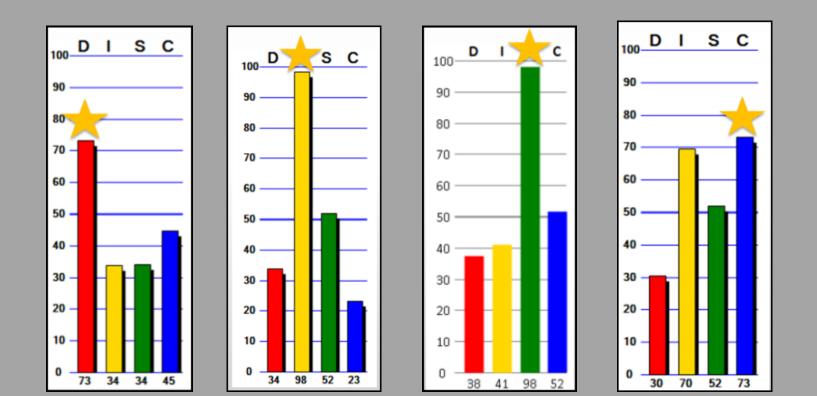
## **Priority - People**

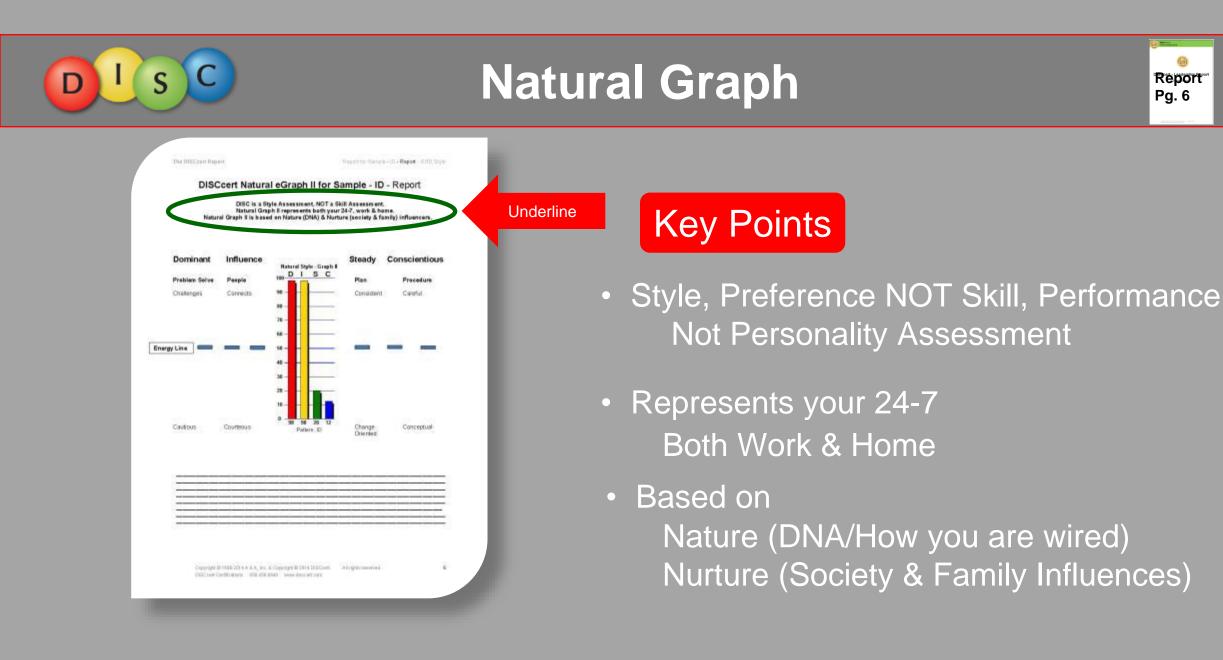
### **Pace - Reflective**





## 2. Natural Graph







## **Natural Graph**

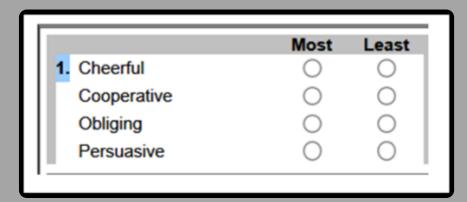
Natur	Natural Grap al Graph II is base	ph II represents both your : d on Nature (DNA) & Nurtu	24-7 , work & ho re (society & fa	ne. mily) influencers.
Dominant	Influence	Nataral Style - Graph R	Steady	Conscientious
Problem Solve	People	DISC	Plan	Procedure
Otallerges	Connects	*-	Consistent	Careful
		10		
Line =		50	-	🗙 Energy
		+		
		*		
		20		
		10		
Cautious	Courteous	Pattern ID		Pattern
				the second se

### Key Points

- Energy Line Indicates degree of preference for each Style
- Natural Style Based on points *above* the Energy Line Labeled as your "Pattern"
- We all have some D, I, S, and C in our Styles

Report Pg. 6

## Natural Graph Determined By ...



#### Least!

Research shows people have more *clarity* around what they *least like*.

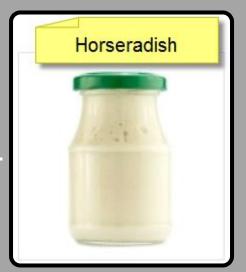
Example

SC

D

"What is your **least favorite food?"** I will say:

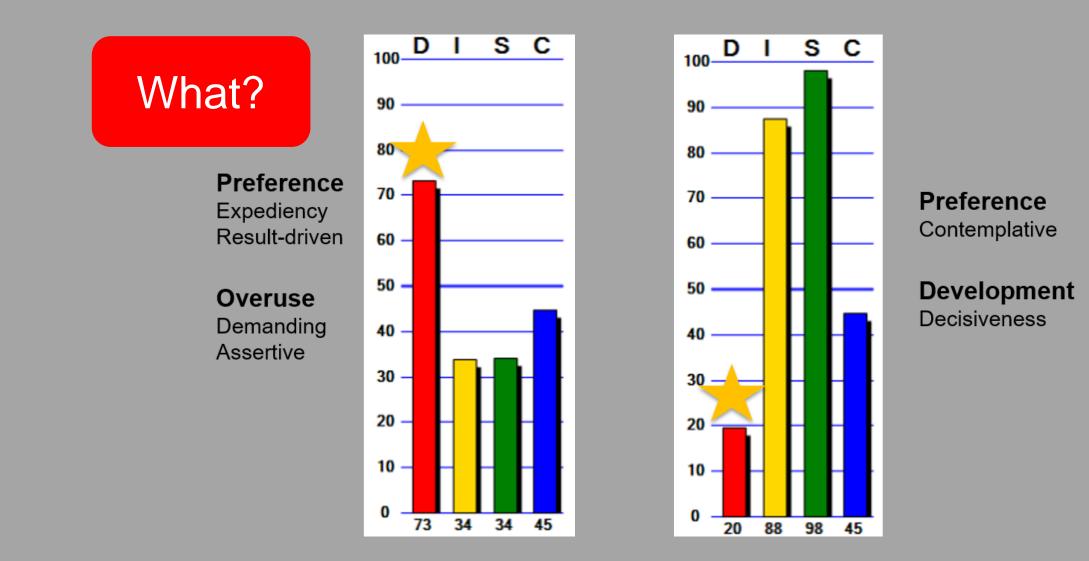
Does not matter when or where you ask me. My *answer will always be*:





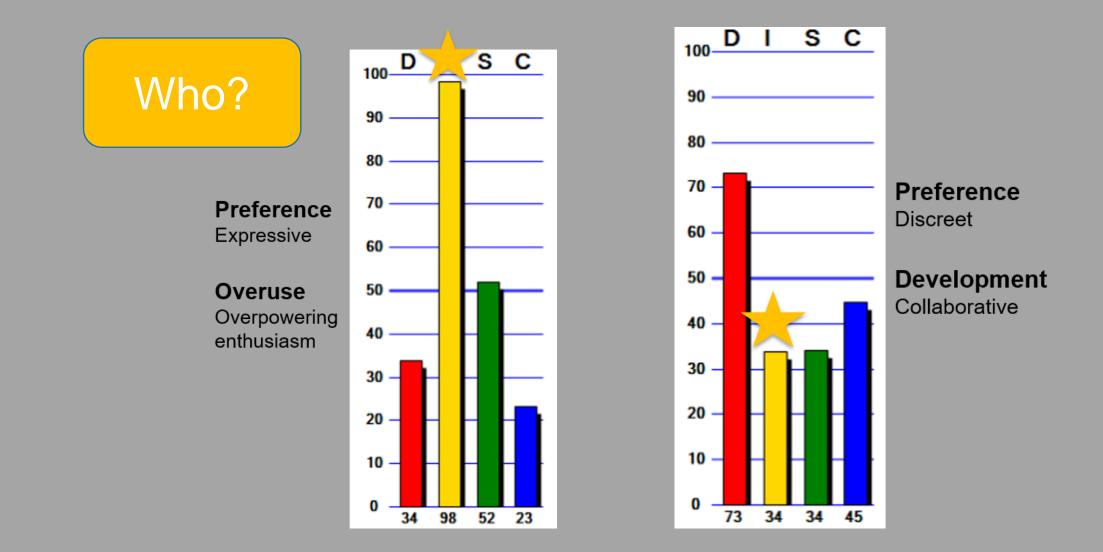
## Dominant—Problem Solving

D





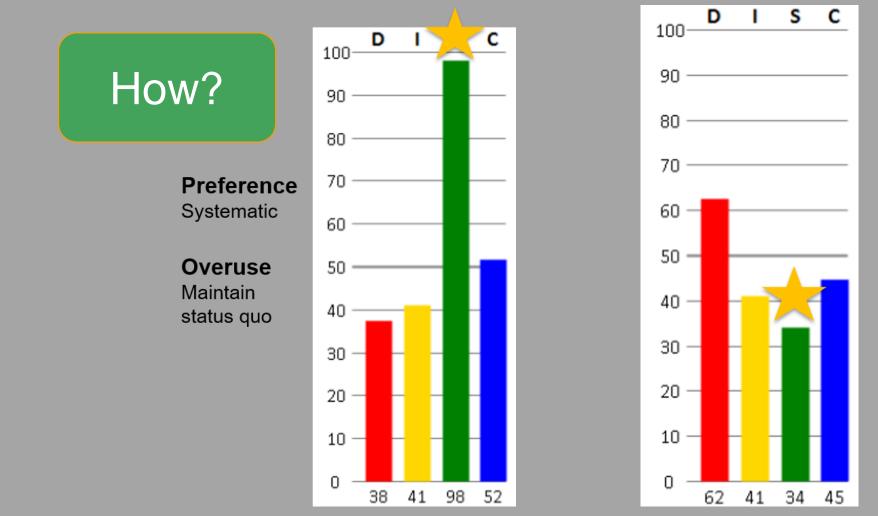
## Influence—People Connection





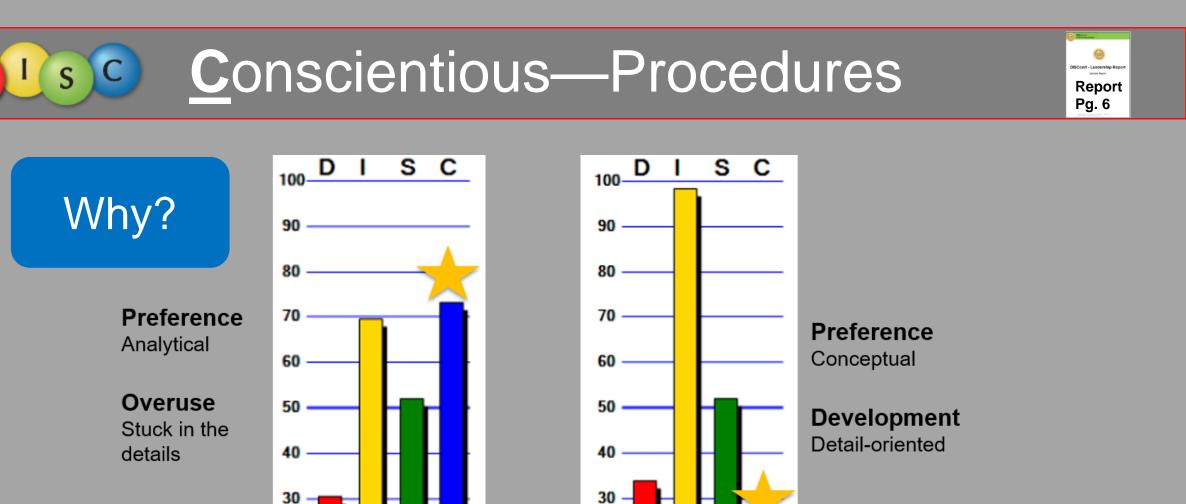
## Steady—Planning





#### Preference Spontaneous

Development Plan ahead



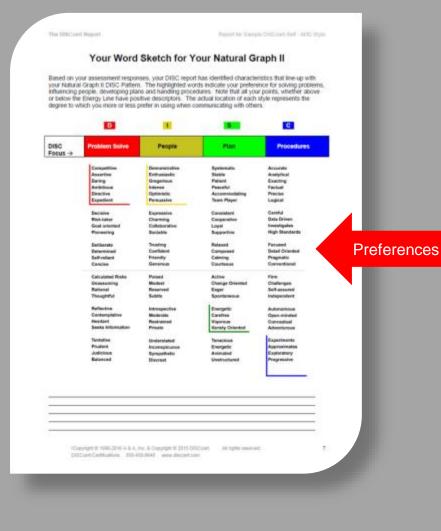
52 23

52 73

D

### **Natural Word Sketch**





С

S

D

#### **Key Points**

- Positive "Style" descriptors for your Natural Style
- Highlighted words indicate your preference for:
- D Problem Solving
   I Connecting with People
   S Developing a Plan
   C Working with Procedures



### Identify the DISC Styles







## **DISC Team Styles**

		Pace Direct, Quick	
Priority	D as their Primary Style	I as their Primary Style Bonnie Burn (ID) Rebecca Olkowski (ISc) Jaime McBride (Id) Melissa Master-Holder (ID) Bill Harshman (I)	Priority
Guarded, Task	C as their Primary Style Lisa Enochs (Cls)	S as their Primary Style Miranda Santillan (SC)	Open, People
	Indir	Pace rect, Deliberate	

# DISC Styles & Their Strengths

#### Dominant

- Asks questions to challenge tradition
- Works quickly to resolve issues





#### Influence

- Brings a sense of enthusiasm
- Easily negotiates conflict between teams

Pace - Assertive

Pace - Reflective

Priority - People

Report Pg. 11

#### Conscientious

- Clarifies complex issues
- Demonstrates technical
   expertise





#### Steady

- Excels at calming disagreements
- Encourages input from all members





## Pair & Share



## Share

StrengthsPg 11Communication TipsPg 14

## Discuss

Similarities and Why? Differences and Why?

#### Learn

How will you incorporate your insights at work?



Report P. 11, 12, 14



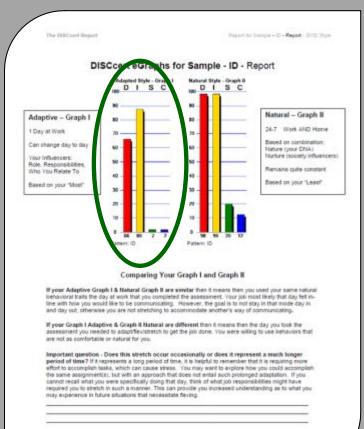
## 3. Adapted DISC Graph





## **Adapted Graph**



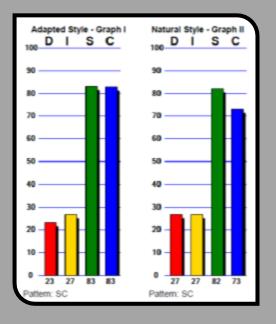


#### Key Points

- One day at work
- Can change day-to-day
- Influenced by the 3 R's:
  - Role
  - Relating
  - Responsibilities
- Based on your "Most"

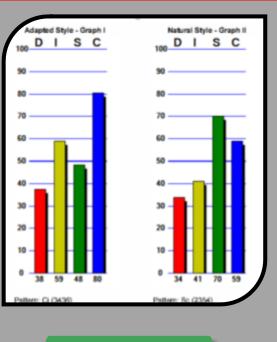


## Adapted Graph – Similar? Different Report





 Stretching <u>was not</u> needed the day of assessment



Different

• Stretching <u>was</u> needed the day of the assessment or in general

#### If <u>different</u>, ask:

- Caused you to Stretch?
- Stretch Occasional or Daily?
- If Daily Requires more effort!

## If needed ... Can you Stretch?

1. Fold your arms

SC

D

2. Fold your arms the opposite way

#### How did the Transition Feel? Did you succeed?

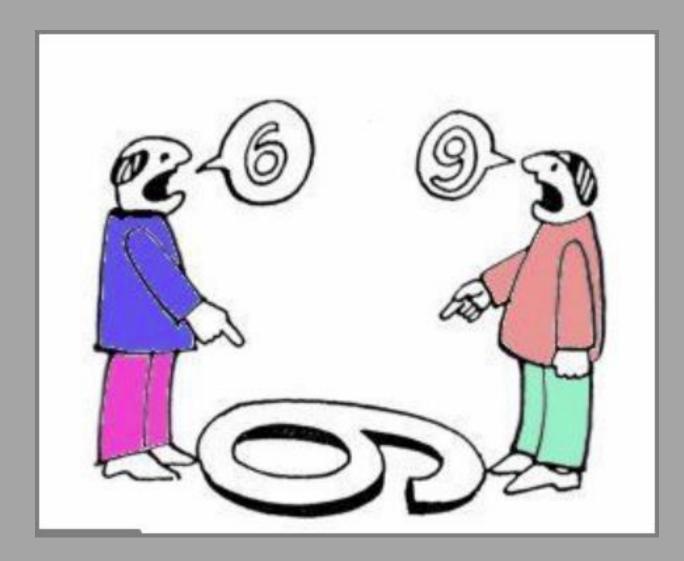




## 4. Applying DISC



## Business Problems 83% Poor Communications





#### s C Overview of Four Basic DISC Styles

	High <b>Dominant</b> Style	High <b>Influence</b> Style	High <b>Steady</b> Style	High <b>Conscientious</b> Style
Orientation				
Pace Priority	Quick/Decisive Task/Goal	Quick/Spontaneous People/Interact	Deliberate/Relaxed People/Relationships	Deliberate/Detailec Task/Accuracy
Characteristic	s			
Strengths	Pioneering Leadership Administration	Motivating Persuading Entertaining	Teamwork Listening Follow-through	Structured Thoroughness High Standards
Workplace	Efficient	Busy	Functional	Formal
Outcomes				
Seeks	Productivity Control Results	Participation Recognition Playfulness	Acceptance Friendship Cooperation	Precision Facts Quality
Stressors				
Irritations	Indecision Incompetence	Routines Complexity	Insensitivity Impatience	Disorganization Impropriety
Fears	Losing	Rejection	Sudden Changes	Work Criticized
Growth Areas	Poor Listener	Short Attention Span	Hesitant to Speak-up	Perfectionist
May Become	Authoritative	Sarcastic	Submissive	Withdrawn

D

### Key Points:

- All DISC Styles are equal importance
- Styles above Energy Line are
   <u>not better than Styles below Energy Line</u>
- No Style or Combination Styles is the best



## Pace? Priority?

## **Non-Verbal Tips**











1







- Posture Leans forward
- Eye Contact If they are listening to you
- Office/Walls Large desks, Awards
- Posture Much hand/body movement
- Eye Contact Looks to engage you
- Office/Walls Décor is lively & Sticky notes
  - Posture Relaxed
- Eye Contact Direct without intensity
- Office/Walls Family photos, informal
- Posture Formal
- Eye Contact Sparse
- Office/Walls Charts, graphs, credentials

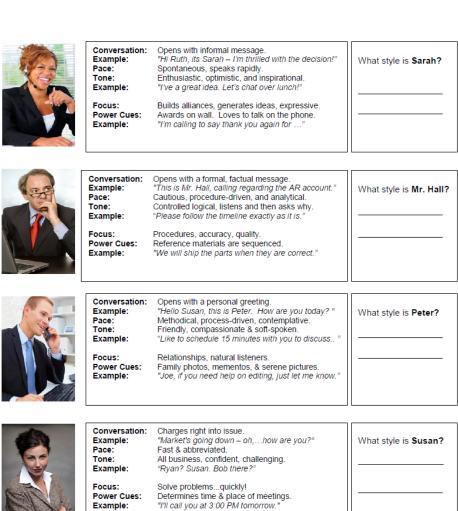
## "Name that DISC Style"

#### DISC Style "Name that Style" Worksheet

С

S

D



(0.1)

DISCcert - Leadership Report

Report Pg. 19



## Sarah's Style?

Pace - Assertive
Priority - Task
D
I
Priority - People
C
S
Pace - Reflective

**Conversation:** Opens with informal message.

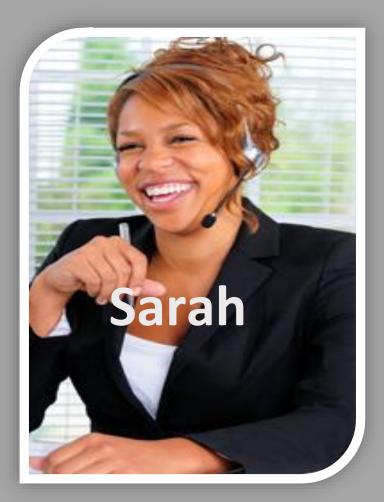
"Hi Ruth, it's Sarah – I'm thrilled with the decision!"

**Pace:** Spontaneous, speaks rapidly. **Tone:** Enthusiastic, optimistic & inspirational.

"I've a great idea. Let's chat over lunch!"

**Focus:** Builds alliances, generates ideas. **Power Cues:** Awards on wall. Loves to talk on phone.

"I'm calling to say thank you again for ..."







## Mr. Hall's Style?

Pace - Assertive
Priority - Task
D
O
Priority - People
C
S
Pace - Reflective

Report Pg. 19

**Conversation:** Opens with a formal, factual message.

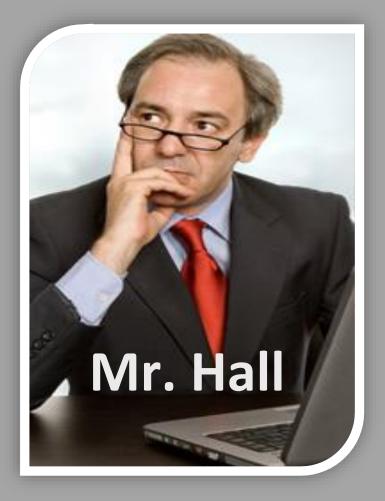
"This is Mr. Hall, calling regarding the AR project."

**Pace:** Cautious, procedure-driven, and analytical. **Tone:** Controlled logical, listens & asks why.

"Please follow the timeline exactly as it is."

**Focus:** Procedures, accuracy, quality. **Power Cues:** Reference materials are sequenced.

"We will ship the materials when they are correct."





## **Peter's Style?**



**<u>Conversation</u>**: Opens with a personal greeting.

"Hello Susan, this is Peter. How are you today?"

<u>Pace:</u> Methodical, contemplative. <u>Tone:</u> Friendly, compassionate, soft-spoken.

"I'd like to schedule 15 minutes with you to discuss.

**Focus:** Relationships, natural listeners. **Power Cues:** Family photos, serene pictures.

"Joe, if you need help on editing, just let me know."







### Susan's Style?



Conversation: Charges right into issue

"Market's going down – oh…how are you?"

Pace: Fast & abbreviated. <u>Tone:</u> All business, confident, challenging

"Ryan? Susan. Bob there?"

<u>Focus:</u> Solve problems...quickly! <u>Power Cues:</u> Determines time, place of meetings. *" I'll call you at 3:00 PM tomorrow.*"



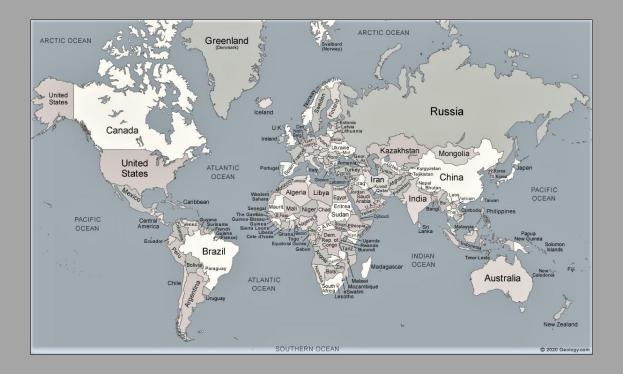


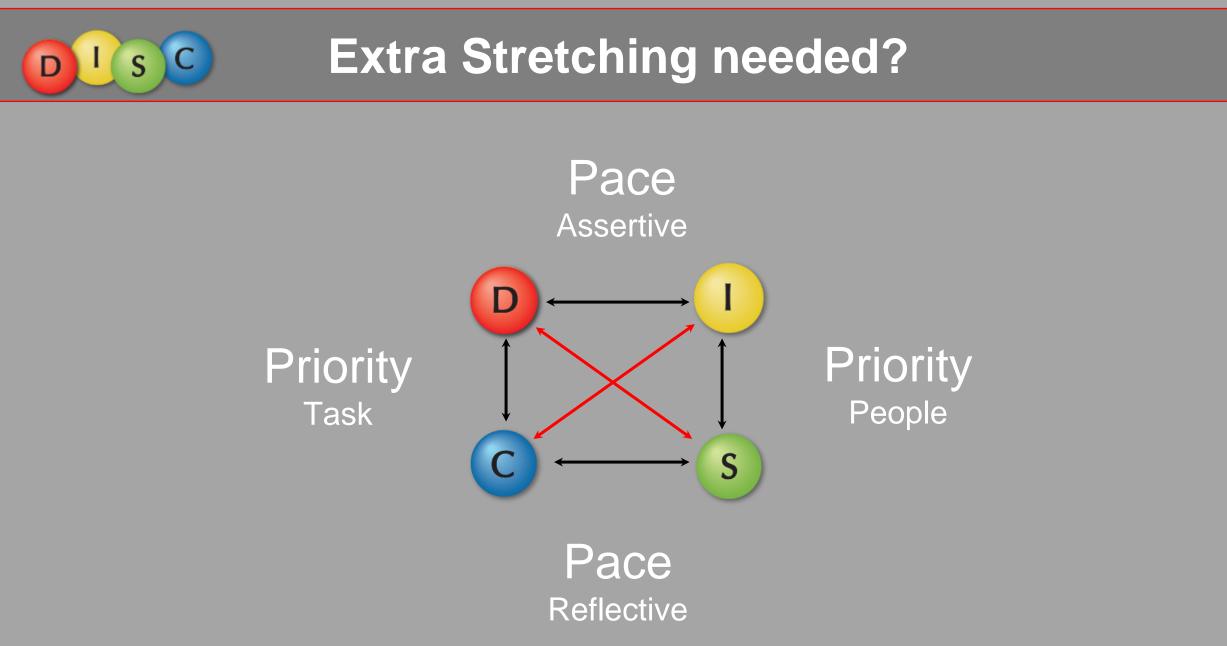


# If You Visit a Foreign Country

#### Would you...

...try to speak a little of their language? If Answer is "Yes" – May I ask You Why? "Communication World" has 4 Languages. Dominant, Influence, Steady, Conscientious.







#### Pace? Priority?

Solutions

#### **Tips for Responding**

**Goal Oriented** 

**Positive Alliances** 

### Positive Feedback

**Offer Solutions** 

S STEP ONE S STEP TWO S STEP THREE

D

I

**Enjoys Teamwork** 

Acknowledge Support

C A A A Schart was

Thinks Logically

Written Data







#### Jane



Situation She is a new Team Leader of 12 Employees as of 2 weeks ago.

#### **Behaviors**

- Speaks first.
- When interacting, conveys enthusiasm in voice and gestures.

**Situation** He is Jane's Supervisor.

#### Behaviors

- Responds using a low voice.
- Reserved mannerisms.







#### Jane



Hey Carlos, look! I went ahead and scheduled our Team's first meeting off-site.

Thought we'd have a catered breakfast, do some Team building activities followed by lunch and then return to work all excited about being on the Team! Oh.... (Pauses) That's all well and good but first you need to generate an agenda that will help the team succeed.

Second, have you reviewed your Team's budget for this quarter yet?







#### Jane



Yes, I glanced at the budget.

I just figured you'd know how important it is for a Team to have fun together in order to succeed.

Surely you can negotiate some funding for us... right?

A budget is established so you work within its parameters.

Your focus needs to be First, Determining your Team's Objectives Second, Selecting your Team's Roles Third, Generating your Team's Schedule.







Jane



#### Yes, yes. I have that all handled.

That's good to hear you have it all handled.

Please send me your Team's plan and revised agenda for the Team's first meeting.

It will need to be held in the conference room on the 4th floor. I expect to receive these documents by 4pm today and will review. We will meet in my office tomorrow from 9:00-9:30 a.m. to finalize.







#### Jane



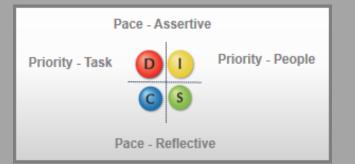
But what about my off-site meeting?

It's so important to make everybody feel so welcomed.

And It's too late to cancel the catering.

You'll have clarity by the end of tomorrow's meeting.







## **Email Decoding Activity**

PBR fuguet family pack role delectus scientistic room reprint dell sint tattooet cartes PBR ex kt. Dolo vero esse id incidiant. Dho mumblecore narwhal. Aute in lattooed butcher fulfaut at rests next level swag. Aute placeat semiolics, gluten Cosby sweater family pack before they sold out.

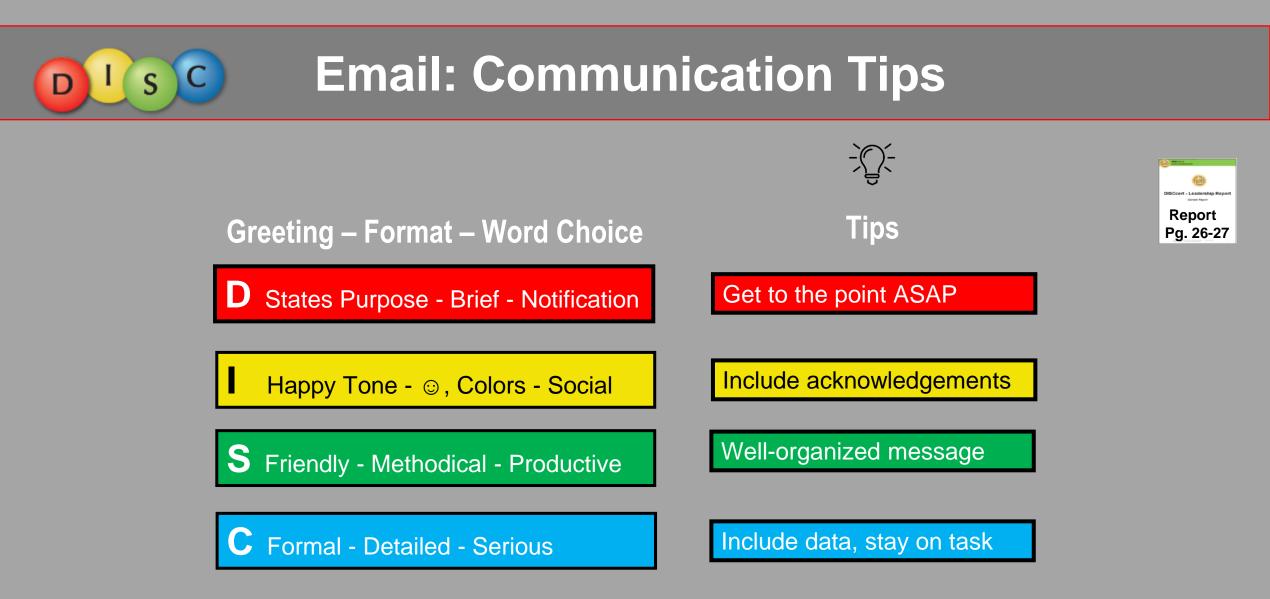
Pop-up eu enim pickled, reprehendent laborur cupidatat irure sed selvage. Mikstik deserunt sapi reprehenderit tofu vice biodiesel twee photo booth effiyeh. Synth american apparel direct trade, ad s

aesthetic put a bird on it echo park letterpress. C anksy keytar fingerstache wolf, bushwick godat per bag master cleanse irure polaroid cosby s



DISCoert - Self Report 100.7 100

Pg 26-27





# **Email Decoding– Email 1**



Subject: Planning Meeting Invitation

#### Hello Sam,

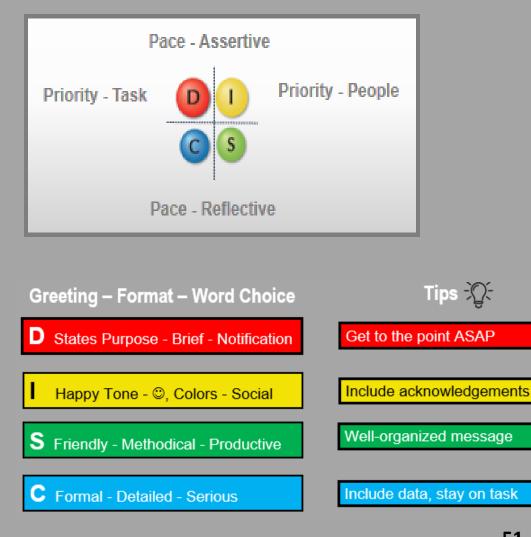
I would like to invite you to attend the planning meeting on Tuesday, October 15<sup>th</sup> on the second floor, the small conference room. I know you have a busy schedule, so I want to extend my appreciation for your time. The meeting starts @ 9:00 a.m. and ends @ 12:30 p.m. Please bring your reports, to help ensure this is highly productive meeting.

I look forward to seeing you on October 15<sup>th</sup> and working together to increase success for all of us. Please do not hesitate to call me @ ext 43.

Warm Regards, Sarah Smith Customer Care Department

> What is Sarah's DISC Style? (The sender)

Pretend you are Recipient of this email. Write an email response to Sarah.





# **Email Decoding – Email 2**



Subject: Planning Meeting with Food! ;-)

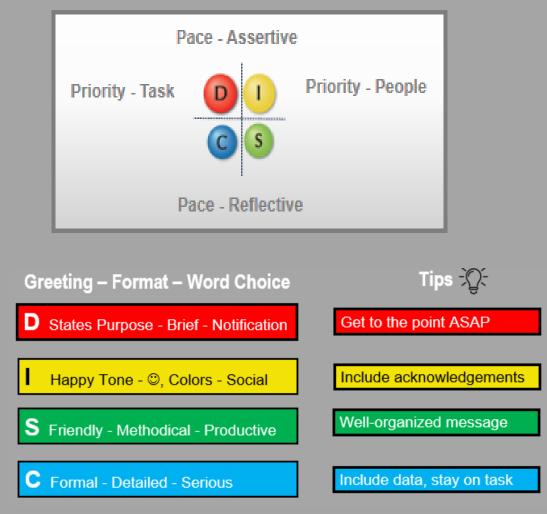
#### Hi Everyone!

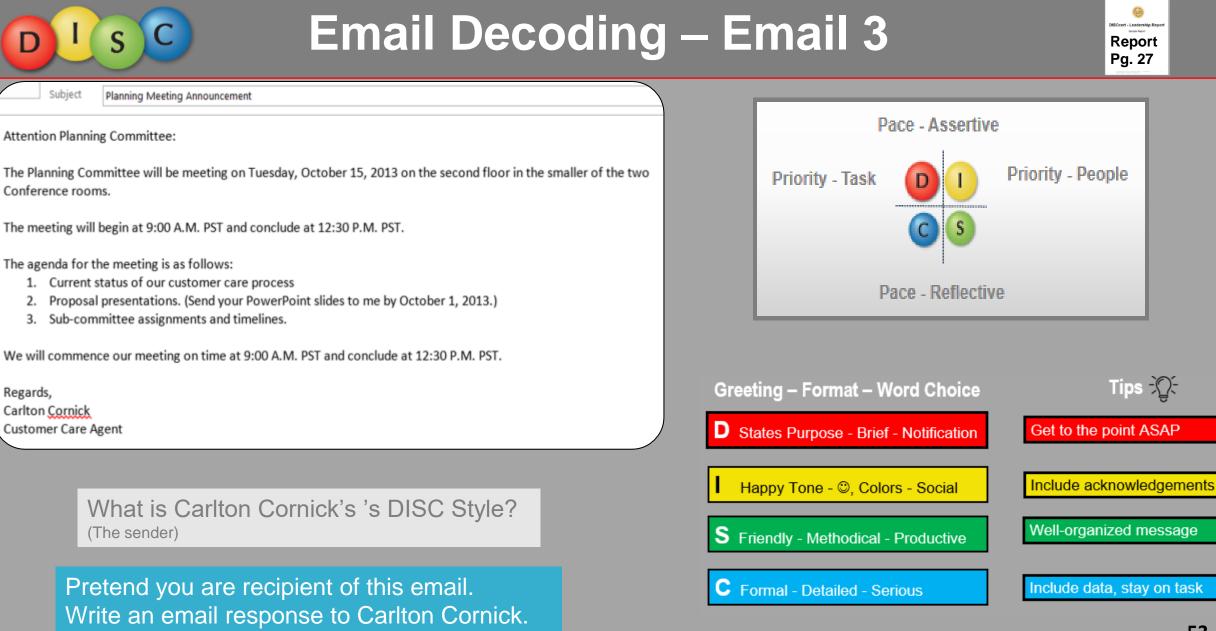
*I am so excited that we will all be working together on the planning committee!* I scheduled it on Tues, Oct 15 from 9-12:30 (yes, there will be plenty of coffee in the morning and a great lunch at the end ;-) We'll be on the second floor – sm conference rm. This will be our first meeting and I know you'll all make it a huge success, with all the talent and experience you bring! I know several of you have some excellent materials to share – that's great. We'll have plenty of time to hear from everyone.

Thrilled you're a part of this new planning committee! (We could come up with a special name for our committee too!) See you on Oct 15! [Thanks so much ☺ Isabel, Customer Care Dept

> What is Isabel's DISC Style? (The sender)

Pretend you are the recipient of this email. Write an email response to Isabel.





D

3.





# **Selling A Vacation**



#### Selling a Vacation



Category:	Application	
Goal:	Encouraging particip	pants to flex when communicating with a different style.
Materials:	Flip Chart Paper, Ma	arkers
Preparation:	Post 1 flipchart shee	et for each style in a corner of the room.
Grouping:	Participants are group	uped by style.
Timing:	20 minutes.	(5 Min) Assigning & Participants Moving
Assignments:		(5 Min) Groups design Vacation Promotional Poster on Flipchart
For "D's"		(10 Min) Groups present and get feedback on their Poster.

1. Your assigned style is "S."

2. As a group, create a promotional poster for a vacation that would encourage an "S" to buy.

3. For reference, remember S's like harmony, predictable and loyal.

4. Record your promotional poster on a flipchart.

5. Be ready to sell the "S's" on why your vacation is the one they should buy.

#### For "I's"

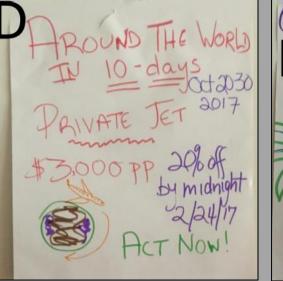
1. Your assigned style is "C."

2. As a group, create a promotional poster for a vacation that would help a "C" to decide to buy.

3. For reference, remember C's like analysis, procedures, and accuracy.

4. Record your promotional poster on a flipchart.

5. Be ready to sell the "C's" on why your vacation is the one they should consider to buy.







### **Action Plan for All Styles**



#### Select a Co-Worker Determine their Natural Style



Domina	ant (Quick/Task)	Influence	(Quick/People)
Characteristics	Tips for Others	Characteristics	Tips for Others
_ Competitive _ Strategic _ Bottom-line _ Goal oriented _ Debates _ Be in Control _ Assertive	Offer Solutions to Win Display Reasoning Provide Concise Data Offer Projected Results Be Prepared with Facts Present Action Plan Anticipate Questions	_ Expressive _ Optimistic _ Builds Alliances _ Be Involved _ Likes Change _ Appreciates Recognition _ Spontaneous	_ Acknowledge Ideas _ Discuss Solutions _ Schedule joint Mtgs _ Include from Start _ Offer New Ideas _ Provide Compliments _ Ask their Opinion
Conscientio	JS (Cautious/Task)	Steady	(Cautious/People)
Characteristics	Tips for Others	Characteristics Ti	ps for Others
Think Logically	Provide Rationale	Stability Focus	







Report Pg. 29



# **3 Tips**

- 1. Select coworker you have met in person.
- 2. Picture them at large group meeting.
- 3. Which scenario best describes their behavior?

**Dominant** on a mission to solve problems







Pace - Assertive

Pace - Reflective

Priority - Task

Priority - People

Report

Pg. 29

Conscientious waits for others to approach





Steady engages selectively with a few people

## **Action Plan for All Styles**

Add checkmarks by "Characteristics" that match your co-worker

C

S

D

Domin	ant (Quick/Task)	Influence	(Quick/People)
Characteristics	Tips for Others	Characteristics	Tips for Others
Competitive Strategic Sottom-line Soal oriented Debates Se in Control Ssertive	Offer Solutions to Win Display Reasoning Provide Concise Data Offer Projected Results Be Prepared with Facts Present Action Plan Anticipate Questions	_ Expressive _ Optimistic _ Builds Alliances _ Be Involved _ Likes Change _ Appreciates Recognition _ Spontaneous	Acknowledge Ideas Discuss Solutions Schedule joint Mtgs Include from Start Offer New Ideas Provide Compliments Ask their Opinion
Conscientio	US (Cautious/Task)	Steady	(Cautious/People)
Characteristics	Tips for Others	Characteristics T	ips for Others
	_ Provide Rationale	_ Stability Focus	Provide Assurances

BISCert - Leadership Report DISCert - Leadership Report Report Pg. 29

Priority - People

Pace - Assertive

Pace - Reflective

Priority - Task

# Action Plan for All Styles

С

S

D

# Add an X by Tips you are currently using with co-worker

Domin	ant (Quick/Task)	Influence	(Quick/People)
Characteristics	Tips for Others	Characteristics	Tips for Others
Strategic Strategic Sottom-line Soal oriented Debates Se in Control Ssertive	Offer Solutions to Win     Display Reasoning     Provide Concise Data     Offer Projected Results     Be Prepared with Facts     Present Action Plan     Anticipate Questions	<ul> <li>Expressive</li> <li>Optimistic</li> <li>Builds Alliances</li> <li>Be Involved</li> <li>Likes Change</li> <li>Appreciates Recognition</li> <li>Spontaneous</li> </ul>	<ul> <li>Acknowledge Ideas</li> <li>Discuss Solutions</li> <li>Schedule joint Mtgs</li> <li>Include from Start</li> <li>Offer New Ideas</li> <li>Provide Compliments</li> <li>Ask their Opinion</li> </ul>
Conscientio	US (Cautious/Task)	Steady	(Cautious/People)
Characteristics	Tips for Others	Characteristics T	ips for Others
<ul> <li>Think Logically</li> <li>Seek Facts</li> <li>Focus on Accuracy</li> <li>Values Creditability</li> <li>Like to Contemplat</li> <li>Analytical</li> <li>Follows Protocol</li> </ul>		_ Stability Focus _ Dependable _ Methodical _ Enjoy Teamwork _ Look for Calmness _ Express after Assessing _ Cooperative	<ul> <li>Provide Assurances</li> <li>Offer Written</li> <li>Provide a Plan</li> <li>Be Sincere</li> <li>Show Composure</li> <li>Give Advance Notice</li> <li>Be Courteous</li> </ul>

Priority - People

Pace - Assertive

Pace - Reflective

Priority - Task

#### 

## **Action Plan for All Styles**

#### Add circles **O** by remaining Tips

Dominant (Quick/Task)		Influence (Quick/People)	
Characteristics	Tips for Others	Characteristics	Tips for Others
Competitive Strategic Pottom-line Soal oriented Debates De in Control Sssertive	Offer Solutions to Win Display Reasoning Provide Concise Data Offer Projected Results Be Prepared with Facts Present Action Plan Anticipate Questions	_ Expressive _ Optimistic _ Builds Alliances _ Be Involved _ Likes Change _ Appreciates Recognition _ Spontaneous	_ Acknowledge Ideas _ Discuss Solutions _ Schedule joint Mtgs _ Include from Start _ Offer New Ideas _ Provide Compliments _ Ask their Opinion
Conscientio	US (Cautious/Task)	Steady	(Cautious/People)
Characteristics	Tips for Others	Characteristics T	ips for Others
_ Think Logically _ Seek Facts _ Focus on Accuracy	<ul> <li>Provide Rationale</li> <li>Give Written Data</li> <li>Show Due Diligence</li> <li>Be Prepared</li> </ul>	_ Stability Focus _ Dependable _ Methodical _ Enjoy Teamwork	_ Provide Assurances _ Offer Written _ Provide a Plan _ Be Sincere _ Show Composure



Priority - People

Pace - Assertive

Pace - Reflective

Priority - Task

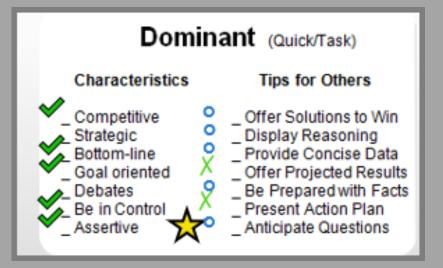


### **Action Plan for All Styles**





# Add a Star 🔀 by one of the Tips to get started



#### At bottom of page, write how you will apply the Tip

Your Action Plan: I'll be meeting with lance next Tuesday to discuss the 1st quarter F. I will spend time thinking in advance what greations she will have of me. I know shell definitly be asking me how we are comparing so face with last year's budget. Copyright © 1996-2014 A & A. Inc. & Copyright © 2014 DISCcert. All rights reserved. 29 DISCoert-Certifications 858.459.6648 www.disccert.com

# O's C What if this is your first encounter?





**Usc** DISC Supports Your Organization's Values

# Understanding Our Customers

**Innovation & Agility** 

**Continuous Improvement** 

Integrity

**ORG CORE VALUES** 

D

#### DISC RESULTS

• DISC leads to an increase in sales and customer service that results in greater customer satisfaction and customer loyalty

• Use DISC to leverage individual strengths in developing Inclusive, creative solutions that genuinely energize the team, and truly make a difference in the customer experience

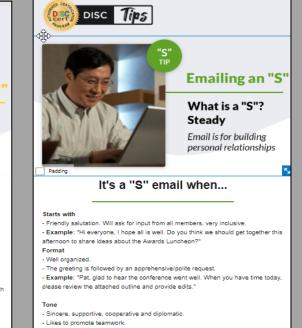
• Applying DISC, Teams will understand one another and work together better, and as a result, teamwork and team performance improves noticeably

 DISC creates a common universal language of respect – resulting in more engaged and empowered employees



### Weekly DISC Tips





- Likes to promote teamwork.
 - Example: "I appreciate your hard work on a first class presentation to HQ. Jane's writing, Eyra's graphics and Ted's IT skills made the difference."
 Cues

 Tentative about making decisions. Defers to others. Avoids conflict.
 Example: I better check with IT first to make sure the timing is right. I'll try to get back to you by tomorrow, but it may take longer."

#### When emailing a "S"

#### Pace

 Calm, low-key. Offer reassurance and appreciation.
 Example: "Casey, you're right. Checking with IT first will help avoid any implementation problems. Thanks for always being so thorough."

#### Format

 Well planned. Friendly opening followed by well structured message, with invitation to receive their feedback.
 Example: "Good idea to connect over lunch. Here are the action items we



#### It's a "C" email when ...

Starts with

 Purpose, task-oriented & data driven.
 Example: "In response to your inquiry, the prototype results indicate a 75% match to your requirements."

#### Format

 Logical structure. Includes all data.
 Example: "For the following reasons, it is critical to reassess the budget allocation for the next quarter."

#### Tone

 Formal, business-like, conveys expertise.
 Example:"It will require three additional weeks to adequately evaluate whether product #018 is a viable option."

#### When emailing a "C"

#### Pace

Incorporate time for them to analyze & prepare a well-constructed response.
 Example: "Would you review the attached documentation and give me your feedback by next week?"

#### Format

- Exact, professional, serious & task-oriented.

- Example: "I think your comprehensive analysis of market trends is exactly the information the executive team needs for its strategic planning session."

Closing - Organized. Include justification for conclusions. - Example: "Based on what I have read, research indicates it would be prudent to

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#### 1. Pick a key insight, takeaway, or learning

- 1. Determine how to put that insight into action
- 1. Share your insight and action commitment with one other person

#### **Patch Adams**

What was your Key Insight Today?

https://vimeo.com/332769929



# with **DISC!**



