

DUS INCREASE Communication Success ...

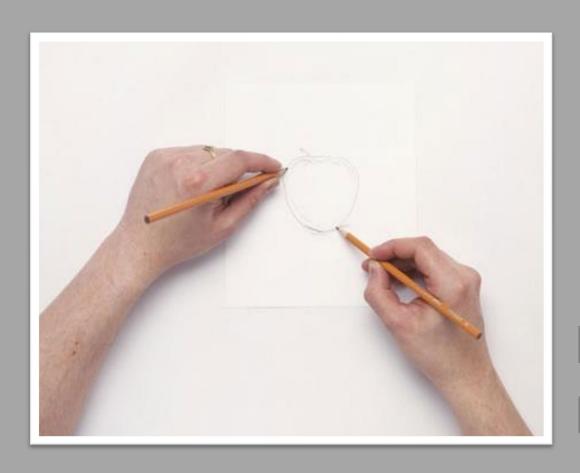
with DISC!







Before We Dive In...



- 1 Write down your First Name
- Write down your First Name with your Non-Dominant hand

How did the transition feel? Did you Succeed?



Training Objectives: The Three P's

Purpose

Provide communication insights & strategies

Process

Learn from your DISC Report, one another & learning activities

Payoff

Increased communication effectiveness with colleagues & customers





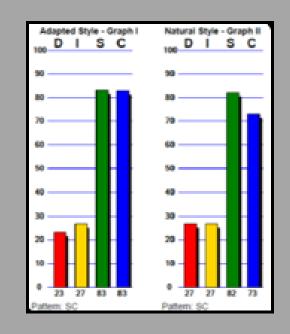
Training Outline

2. Natural Style

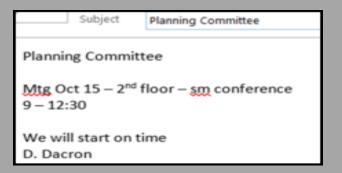
3. Adapted Style

1. DISC Background





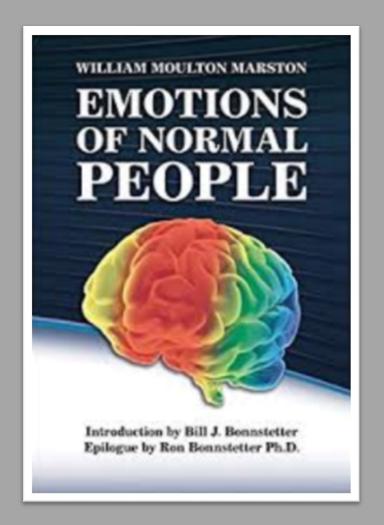
4. Applying DISC





1. DISC Background





DISC Measures Non-Verbal Behavior

70%
Body
Language

23%
Voice Pitch & Tone
7% Words Used



What is DISC? ... Ride an elevator lately?

Quickly pushes "Close Door" **Dominant**



Influence



Permit expired... takes stairs



Conscientious



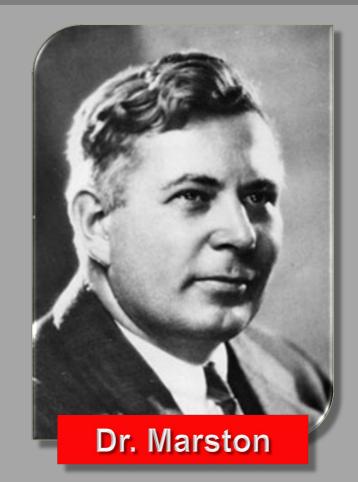
Lets others step on 1st, then goes to the back

Steady

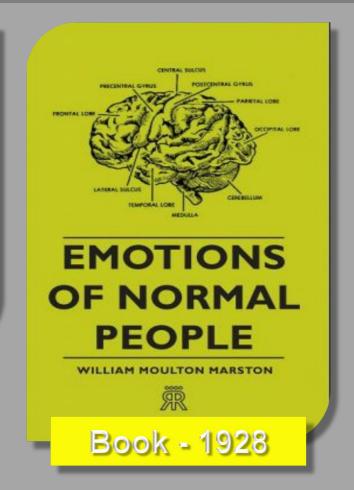




DISC History

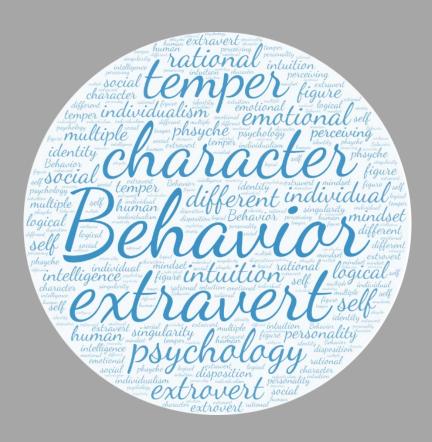








DISC Behavior - Definition



Behavior:

- Refers to one's <u>ACTIONS</u> before or towards others
- Behaviors includes <u>with</u> family, friends, co-workers, or strangers
- Behavior is what we do
- Also includes our <u>responses to stimuli</u> in its environment

Personality:

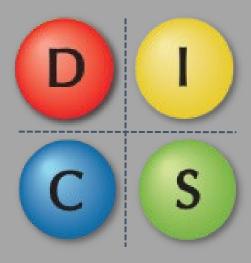
- DISC does not measure personality
- Personality is what we are



DISC Styles – How to Identify

Pace - Assertive

Priority - Task



Priority - People

Pace - Reflective



DISC - Motivator Match Up



Influence

Steady

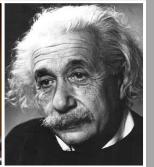
Dominant

Conscientious









Tony Robbins

Nelson Mandela

Judge Judy

Albert Einstein

Style Pace/Priority Energized by

Dominant Assertive/Task Solving Problems

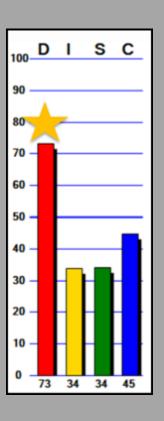
Influence Assertive/People Inspiring People

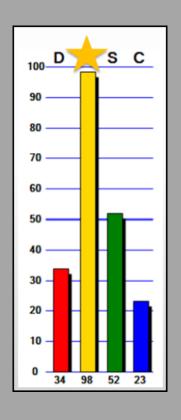
Steady Reflective/People Offers Helpful Plans

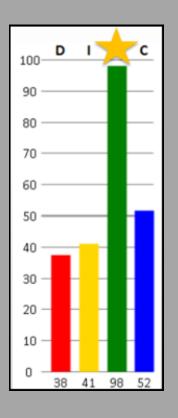
Conscientious Reflective/Task Follows Procedures

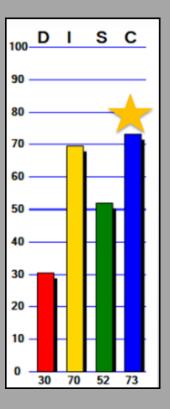


2. Natural Graph





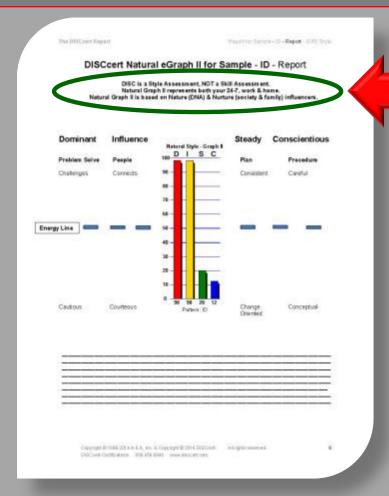






Natural Graph





Underline

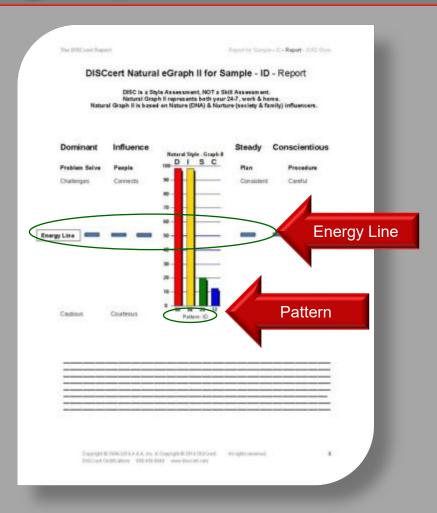
Key Points

- Style, Preference NOT Skill, Performance Not Personality Assessment
- Represents your 24-7
 Both Work & Home
- Based on Nature (DNA/How you are wired) Nurture (Society & Family Influences)



Natural Graph



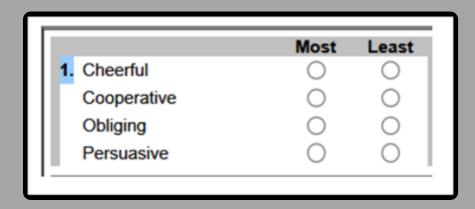


Key Points

- Energy Line
 Indicates degree of preference for each Style
- Natural Style
 Based on points above the Energy Line
 Labeled as your "Pattern"
- We all have some D, I, S, and C in our Styles



Natural Graph Determined By



Least!

Research shows people have more *clarity* around what they *least like*.

Example

"What is your **least favorite food?"** I will say:

Does not matter when or where you ask me. My *answer will always be*:





Dominant—Problem Solving



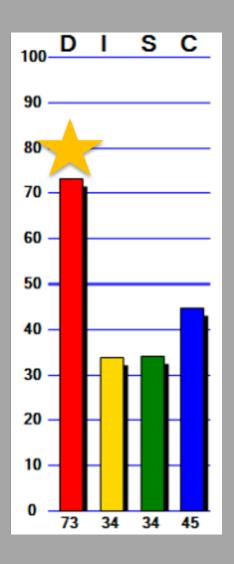
What?

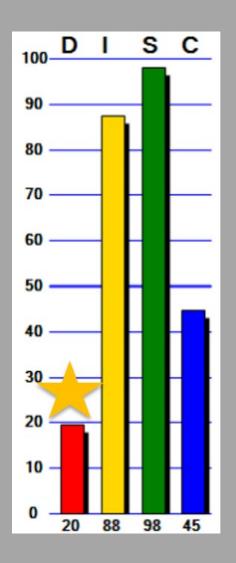
Preference

Expediency Result-driven

Overuse

Demanding Assertive





Preference

Contemplative

Development

Decisiveness



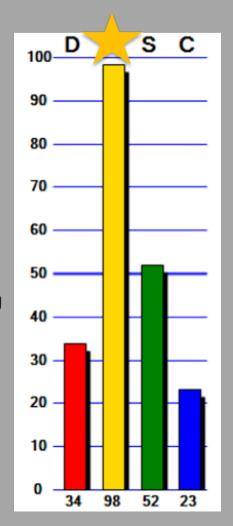
Influence—People Connection

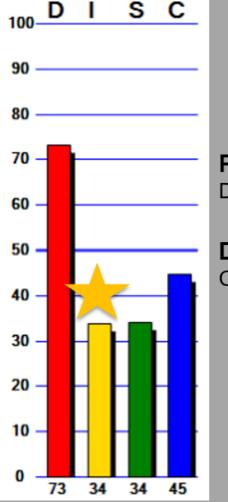


Who?

Preference Expressive

Overuse
Overpowering
enthusiasm





Preference Discreet

DevelopmentCollaborative



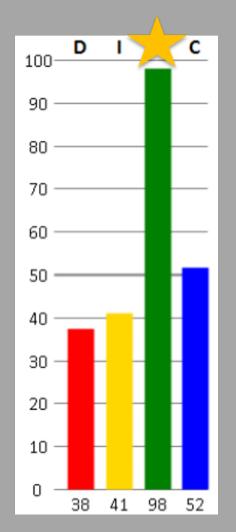
Steady—Planning

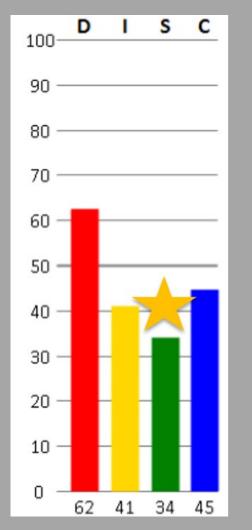


How?

PreferenceSystematic

Overuse Maintain status quo





Preference Spontaneous

DevelopmentPlan ahead



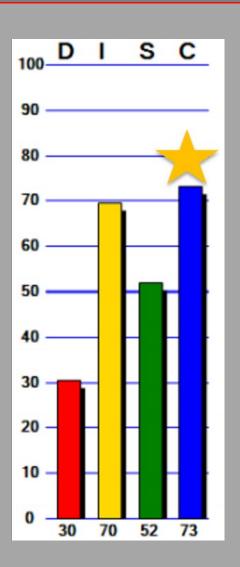
Conscientious—Planning

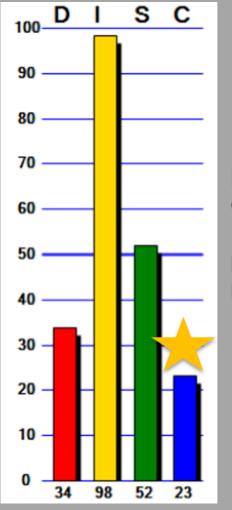


Why?

Preference Analytical

Overuse
Stuck in the details





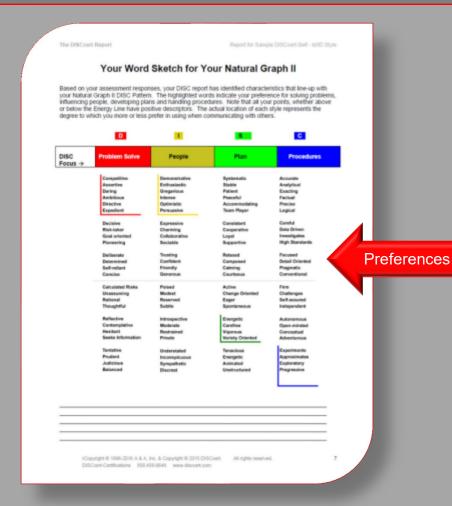
Preference Conceptual

DevelopmentDetail-oriented



Natural Word Sketch





Key Points

- Positive "Style" descriptors for your Natural Style
- Highlighted words indicate your preference for:
- Problem Solving
 - Connecting with People
 - **Developing a Plan**
 - **Working with Procedures**



Identify the DISC Styles



The Great Outdoors

https://vimeo.com/225869823/3de6605ade

John Candy

Steady









Frasier

https://vimeo.com/555956061/1289eae597

David Hyde Pierce

Conscientious

The Good Wife

https://vimeo.com/221684336/1bc8c8c80f

Julianna Margulies

Dominant





Intolerable Cruelty

https://vimeo.com/221684324/68e8402e44

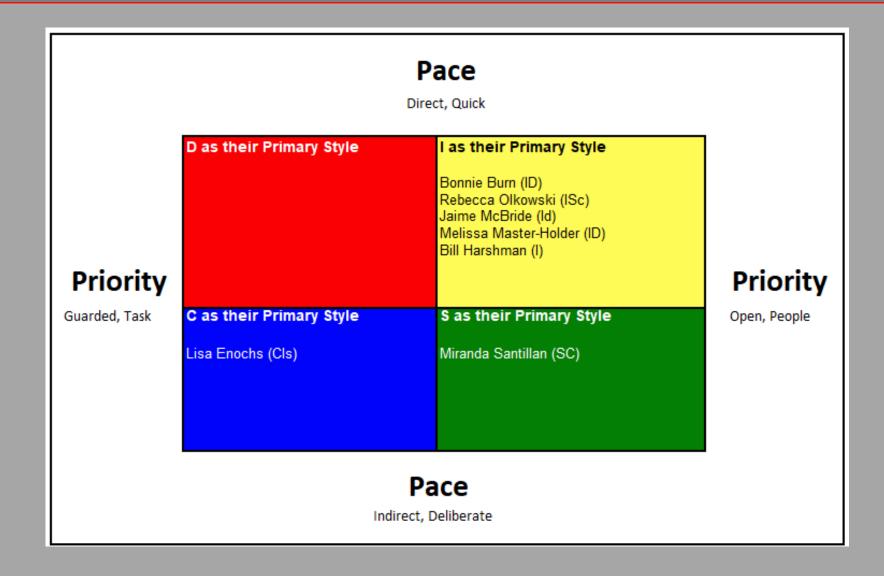
George Clooney



Influence



DISC Team Styles





DISC Styles & Their Strengths





Dominant

- Asks questions to challenge tradition
- Works quickly to resolve issues





Influence • Brings a sense of enthusiasm

 Easily negotiates conflict between teams

Conscientious

- Clarifies complex issues
- Demonstrates technical expertise



Steady

- Excels at calming disagreements
- Encourages input from all members



DISC Styles – How to Connect





Dominant

- Offer solutions
- Anticipate questions

Conscientious

Provide rationale

Include documentation



Influence

- Acknowledge ideas
- Have joint meetings



Steady

- Provide a plan
- Offer assurances



Pair & Share



Share

Strengths Pg 11 Communication Tips Pg 14

Discuss

Similarities and Why? Differences and Why?

Learn

How will you incorporate your insights at work?







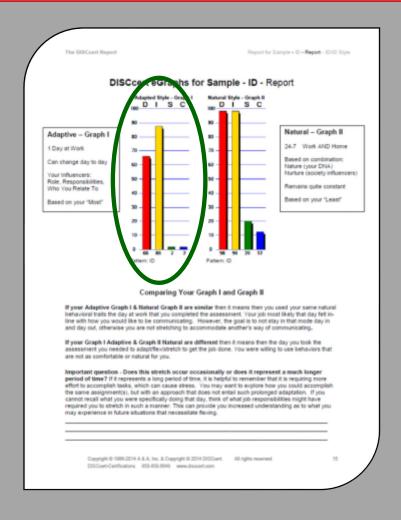
3. Adapted DISC Graph





Adapted Graph





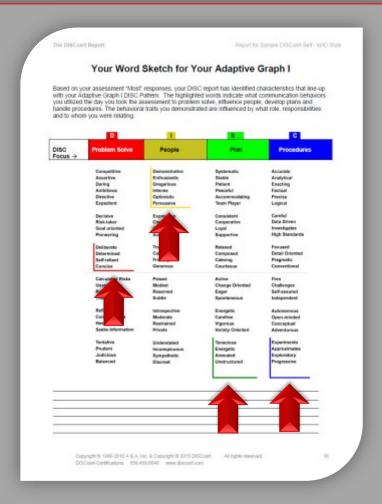
Key Points

- One day at work
- Can change day-to-day
- Influenced by the 3 R's:
 - Role
 - Relating
 - Responsibilities
- Based on your "Most"



Adaptive Word Sketch



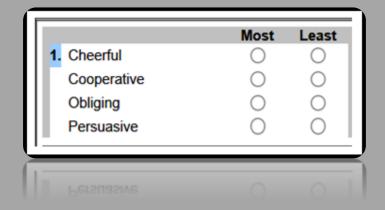


Key Points:

- Positive "Style" descriptors for your Adaptive Style:
 - One day at work
 - Influenced by 3 R's (Role, Relating, & Responsibility)
 - Highlighted words indicate your choice in how you think it would be best for:
 - Problem Solving
 - Connecting With People
 - Developing a Plan
 - Working with Procedures



What determines Adapted Graph results?



"What is your most favorite food?"

Most!

Research shows our most selections vary – influenced by present circumstance.





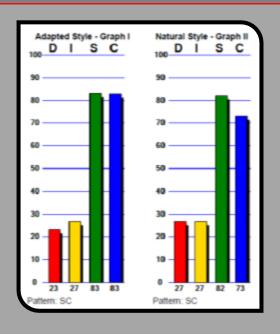


Answer influenced by what? who? where?

Adapted Graph is influenced on the day you took the assessment by **the 3 R's**: **Role? Relating? Responsibilities?**

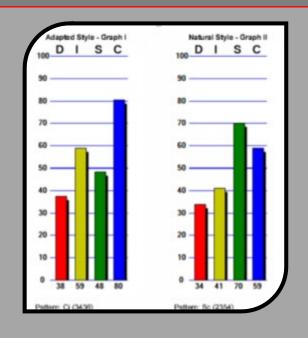


Adapted Graph – Similar? Different?



Similar

 Stretching <u>was not</u> needed the day of assessment



Different

• Stretching was needed the day of the assessment or in general

If different, ask:

- Caused you to Stretch?
- Stretch Occasional or Daily?
- If Daily Requires more effort!



If needed ... Can you Stretch?

1. Fold your arms

2. Fold your arms the opposite way

How did the Transition Feel? Did you succeed?





4. Applying DISC



Business Problems 80% Poor Communications







S Overview of Four Basic DISC Styles



	High Dominant Style	High Influence Style	High Steady Style	High Conscientious Style
Orientation				
Pace Priority	Quick/Decisive Task/Goal	Quick/Spontaneous People/Interact	Deliberate/Relaxed People/Relationships	Deliberate/Detailed Task/Accuracy
Characteristic	:s			
Strengths	Pioneering Leadership Administration	Motivating Persuading Entertaining	Teamwork Listening Follow-through	Structured Thoroughness High Standards
Workplace	Efficient	Busy	Functional	Formal
Outcomes				
Seeks	Productivity Control Results	Participation Recognition Playfulness	Acceptance Friendship Cooperation	Precision Facts Quality
Stressors				
Irritations	Indecision Incompetence	Routines Complexity	Insensitivity Impatience	Disorganization Impropriety
Fears	Losing	Rejection	Sudden Changes	Work Criticized
Growth Areas	Poor Listener	Short Attention Span	Hesitant to Speak-up	Perfectionist
May Become	Authoritative	Sarcastic	Submissive	Withdrawn

Key Points:

- All DISC Styles are equal importance
- Styles above Energy Line are not better than Styles below Energy Line
- No Style or Combination Styles is the best

Pace? Priority?

Non-Verbal Tips



















- Posture Leans forward
- Eye Contact If they are listening to you
- Office/Walls Large desks, Awards
- Posture Much hand/body movement
- Eye Contact Looks to engage you
- Office/Walls Décor is lively & Sticky notes
- Posture Relaxed
- Eye Contact Direct without intensity
- Office/Walls Family photos, informal
- Posture Formal
- Eye Contact Sparse
- Office/Walls Charts, graphs, credentials





"Name that DISC Style"



DISC Style "Name that Style" Worksheet



Opens with informal message.

"Hi Ruth, its Sarah - I'm thrilled with the decision!"

Pace: Spontaneous, speaks rapidly.

Tone: Enthusiastic, optimistic, and inspirational. Example: "I've a great idea. Let's chat over lunch!"

Focus: Builds alliances, generates ideas, expressive. Power Cues: Awards on wall. Loves to talk on the phone. Example: "I'm calling to say thank you again for ..."

What style is Sarah?



Tone:

Example:

Example:

Conversation: Opens with a formal, factual message.

Example: "This is Mr. Hall, calling regarding the AR account." Cautious, procedure-driven, and analytical.

Controlled logical, listens and then asks why. "Please follow the timeline exactly as it is."

Example: Procedures, accuracy, quality.

Power Cues: Reference materials are sequenced. "We will ship the parts when they are correct." What style is Mr. Hall?

What style is Peter?



Conversation: Opens with a personal greeting.

"Hello Susan, this is Peter. How are you today? " Methodical, process-driven, contemplative. Pace: Friendly, compassionate & soft-spoken.

Tone: "Like to schedule 15 minutes with you to discuss... Example:

Focus: Relationships, natural listeners.

Family photos, mementos, & serene pictures. Power Cues: Example: "Joe, if you need help on editing, just let me know."



Charges right into issue.

"Market's going down - oh,...how are you?" Example:

"Ryan? Susan. Bob there?"

Pace: Fast & abbreviated. Tone: All business, confident, challenging.

Solve problems...quickly! Focus:

Determines time & place of meetings. Power Cues: Example: "I'll call you at 3:00 PM tomorrow."

What style is Susan?



Sarah's Style?

Pace - Assertive

Priority - Task

D
I
Priority - People

S

Pace - Reflective

DISCERT - Leadenship Report
Brayen Report
Pg. 19

Conversation: Opens with informal message.

"Hi Ruth, it's Sarah – I'm thrilled with the decision!"

Pace: Spontaneous, speaks rapidly.

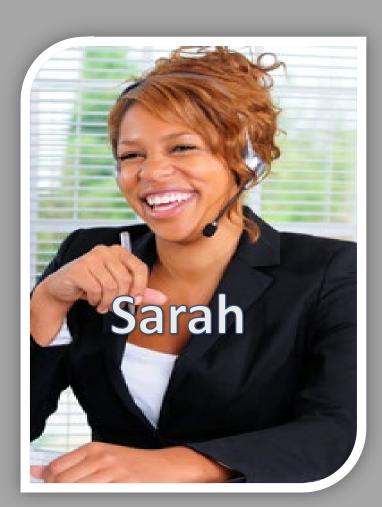
Tone: Enthusiastic, optimistic & inspirational.

"I've a great idea. Let's chat over lunch!"

Focus: Builds alliances, generates ideas.

Power Cues: Awards on wall. Loves to talk on phone.

"I'm calling to say thank you again for ..."





Mr. Hall's Style?



Report Pg. 19

Conversation: Opens with a formal, factual message.

"This is Mr. Hall, calling regarding the AR project."

Pace: Cautious, procedure-driven, and analytical.

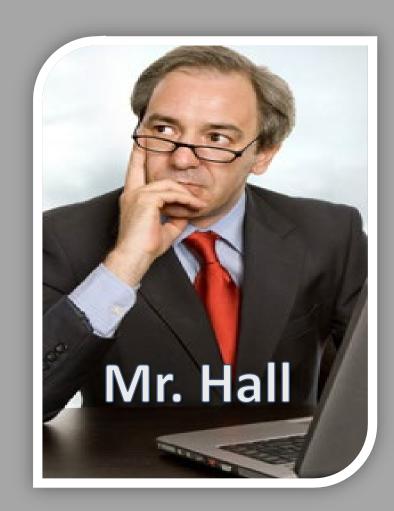
Tone: Controlled logical, listens & asks why.

"Please follow the timeline exactly as it is."

Focus: Procedures, accuracy, quality.

Power Cues: Reference materials are sequenced.

"We will ship the materials when they are correct."





Peter's Style?



DISCort - Leadership Report
Report
Pg. 19

Conversation: Opens with a personal greeting.

"Hello Susan, this is Peter. How are you today?"

Pace: Methodical, contemplative.

Tone: Friendly, compassionate, soft-spoken.

"I'd like to schedule 15 minutes with you to discuss."

Focus: Relationships, natural listeners.

Power Cues: Family photos, serene pictures.

"Joe, if you need help on editing, just let me know."





Susan's Style?



Report Pg. 19

Conversation: Charges right into issue

"Market's going down – oh...how are you?"

Pace: Fast & abbreviated.

Tone: All business, confident, challenging

"Ryan? Susan. Bob there?"

Focus: Solve problems...quickly!

Power Cues: Determines time, place of meetings.

66

I'll call you at 3:00 PM tomorrow."





If You Visit a Foreign Country

Would you...

...try to speak a little of their language?

If Answer is "Yes" – May I ask You Why?

"Communication World" has 4 Languages. Dominant, Influence, Steady, Conscientious.



Sporting Event - DISC Styles?





"Can you see?"







"You CAN Do It!"



"What are the stats?"



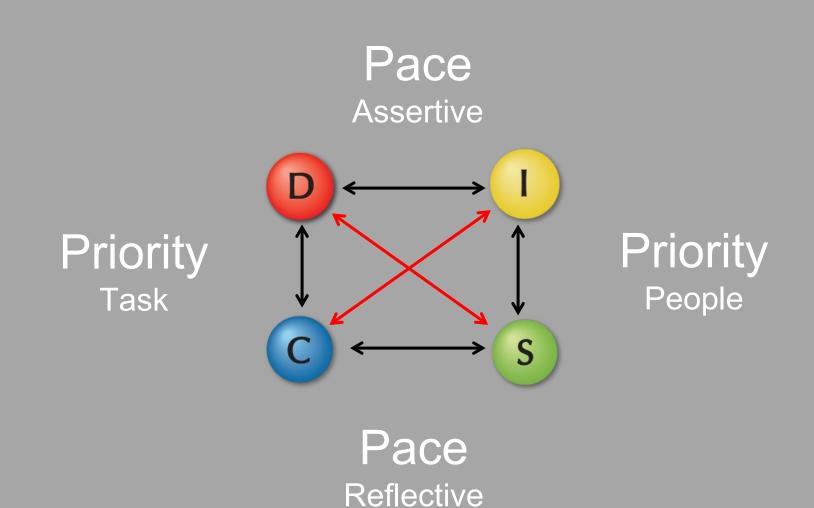




"Let's WIN!!"



Extra Stretching needed?



Pace? Priority?

Tips for Responding





Goal Oriented

Offer Solutions





Positive Alliances

Positive Feedback





Enjoys Teamwork

Acknowledge Support





Thinks Logically

Written Data



DISC Styles: Case Scenarios









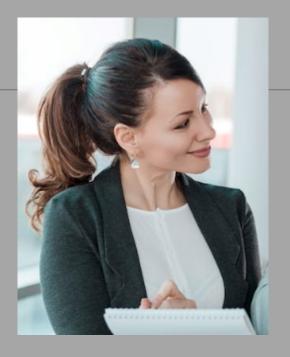






A DISC Story





Situation:

She is a new Team Leader of 12 Employees as of 2 weeks ago.

Behaviors:

Speaks first. When interacting, conveys enthusiasm in voice and gestures.

Carlos



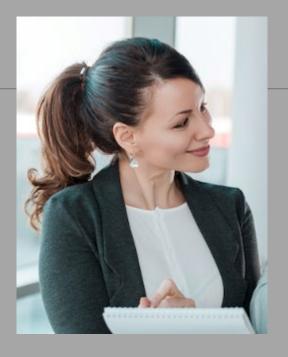
Situation:

He is Jane's Supervisor.

Behaviors:

Responds using a low voice and reserved mannerisms.





Hey Carlos, look!
I went ahead and scheduled our Team's first meeting off-site.

Thought we'd have a catered breakfast, do some Team building activities followed by lunch and then return to work all excited about being on the Team!

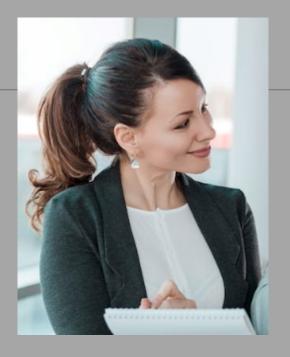
Carlos



Oh.... (Pauses) That's all well and good but first you need to generate an agenda that will help the team succeed.

Second, have you reviewed your Team's budget for this quarter yet?





Yes, I glanced at the budget.

I just figured you'd know how important it is for a Team to have fun together in order to succeed.

Surely you can negotiate some funding for us... right?

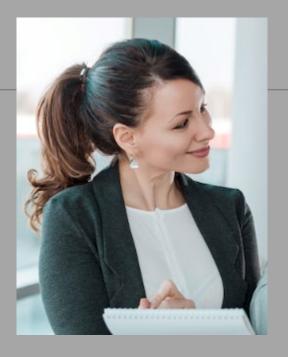
Carlos



A budget is established so you work within its parameters.

Your focus needs to be
First, Determining your Team's Objectives
Second, Selecting your Team's Roles
Third, Generating your Team's Schedule.





Yes, yes. I have that all handled.

Carlos

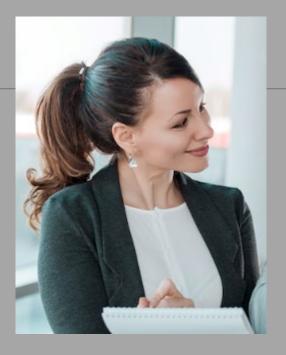


That's good to hear you have it all handled.
Please send me your Team's plan and revised agenda
for the Team's first meeting.

It will need to be held in the conference room on the 4th floor.

I expect to receive these documents by 4pm today and will review. We will meet in my office tomorrow from 9:00-9:30 a.m. to finalize.





But what about my off-site meeting?

It's so important to make everybody feel so welcomed.

And It's too late to cancel the catering.



Carlos



You'll have clarity by the end of tomorrow's meeting.





Email Decoding Activity







Email: Communication Tips



Tips



Greeting – Format – Word Choice

D States Purpose - Brief - Notification

Happy Tone - ☺, Colors - Social

S Friendly - Methodical - Productive

C Formal - Detailed - Serious

Get to the point ASAP

Include acknowledgements

Well-organized message





Subject:

Planning Meeting Invitation

Hello Sam,

I would like to invite you to attend the planning meeting on Tuesday, October 15th on the second floor, the small conference room. I know you have a busy schedule, so I want to extend my appreciation for your time. The meeting starts @ 9:00 a.m. and ends @ 12:30 p.m. Please bring your reports, to help ensure this is highly productive meeting.

I look forward to seeing you on October 15th and working together to increase success for all of us. Please do not hesitate to call me @ ext 43.

Warm Regards, Sarah Smith Customer Care Department

What is Sarah's DISC Style? (The sender)

Pretend you are Recipient of this email. Write an email response to Sarah.



Greeting – Format – Word Choice

Tips -

D States Purpose - Brief - Notification

Happy Tone - ©, Colors - Social

S Friendly - Methodical - Productive

C Formal - Detailed - Serious

Get to the point ASAP

Include acknowledgements

Well-organized message





Subject:

Planning Meeting with Food! ;-)

Hi Everyone!

I am so excited that we will all be working together on the planning committee! I scheduled it on Tues, Oct 15 from 9-12:30 (yes, there will be plenty of coffee in the morning and a great lunch at the end;-)
We'll be on the second floor – sm conference rm. This will be our first meeting and I know you'll all make it a huge success, with all the talent and experience you bring! I know several of you have some excellent materials to share – that's great.
We'll have plenty of time to hear from everyone.

Thrilled you're a part of this new planning committee!
(We could come up with a special name for our committee too!)
See you on Oct 15! Thanks so much ©
Isabel,
Customer Care Dept

What is Isabel's DISC Style? (The sender)

Pretend you are the recipient of this email. Write an email response to Isabel.



Greeting – Format – Word Choice

Tips - 🖫

States Purpose - Brief - Notification

Happy Tone - ©, Colors - Social

S Friendly - Methodical - Productive

C Formal - Detailed - Serious

Include acknowledgements

Get to the point ASAP

Well-organized message





Subject

Planning Meeting Announcement

Attention Planning Committee:

The Planning Committee will be meeting on Tuesday, October 15, 2013 on the second floor in the smaller of the two Conference rooms.

The meeting will begin at 9:00 A.M. PST and conclude at 12:30 P.M. PST.

The agenda for the meeting is as follows:

- 1. Current status of our customer care process
- 2. Proposal presentations. (Send your PowerPoint slides to me by October 1, 2013.)
- 3. Sub-committee assignments and timelines.

We will commence our meeting on time at 9:00 A.M. PST and conclude at 12:30 P.M. PST.

Regards, Carlton <u>Cornick</u> Customer Care Agent

What is Carlton Cornick's 's DISC Style? (The sender)

Pretend you are recipient of this email. Write an email response to Carlton Cornick.



Greeting – Format – Word Choice

D States Purpose - Brief - Notification

Happy Tone - ©, Colors - Social

S Friendly - Methodical - Productive

C Formal - Detailed - Serious

Tips -

Get to the point ASAP

Include acknowledgements

Well-organized message





Subject Planning Committee

Planning Committee

Mtg Oct $15 - 2^{nd}$ floor $- \underline{sm}$ conference 9 - 12:30

We will start on time

D. Dacron

What is D. Dacron's DISC Style? (The sender)

Pretend you are recipient of this email. Write an email response to D. Dacron.



Greeting – Format – Word Choice

Tips -

D States Purpose - Brief - Notification

Happy Tone - ☺, Colors - Social

S Friendly - Methodical - Productive

C Formal - Detailed - Serious

Get to the point ASAP

Include acknowledgements

Well-organized message





Select a Co-Worker Determine their Natural Style



Dominant (Quick/Task)		Influence (Quick/People)	
Characteristics	Tips for Others	Characteristics	Tips for Others
Competitive Strategic Bottom-line Goal oriented Debates Be in Control Assertive	Offer Solutions to Win Display Reasoning Provide Concise Data Offer Projected Results Be Prepared with Facts Present Action Plan Anticipate Questions	_ Expressive _ Optimistic _ Builds Alliances _ Be Involved _ Likes Change _ Appreciates Recognition _ Spontaneous	_ Acknowledge Ideas _ Discuss Solutions _ Schedule joint Mtgs _ Include from Start _ Offer New Ideas _ Provide Compliments _ Ask their Opinion
Conscientious (Cautious/Task)			
Conscientiou	JS (Cautious/Task)	Steady	(Cautious/People)
Consciention Characteristics	JS (Cautious/Task) Tips for Others		(Cautious/People)



Not sure about Coworker's Style?





→3 Tips



3 Tips

Pace - Assertive

Priority - Task

D
I
Priority - People

C
S

Pace - Reflective

- 1. Select coworker you have met in person.
- 2. Picture them at large group meeting.
- 3. Which scenario best describes their behavior?



Dominant

on a mission to solve problems





Influence interacts & makes friends quickly

Conscientious waits for others to approach



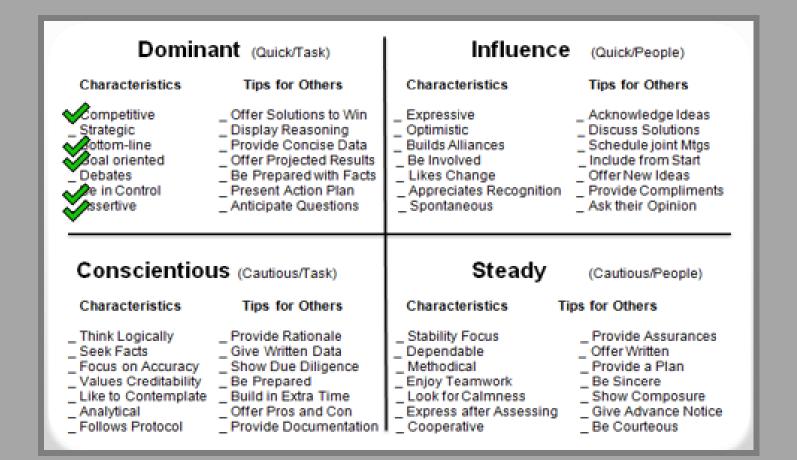


Steady engages selectively with a few people





Add checkmarks by "Characteristics" that match your co-worker



DISCert - Leadership Report
Report
Pg. 29

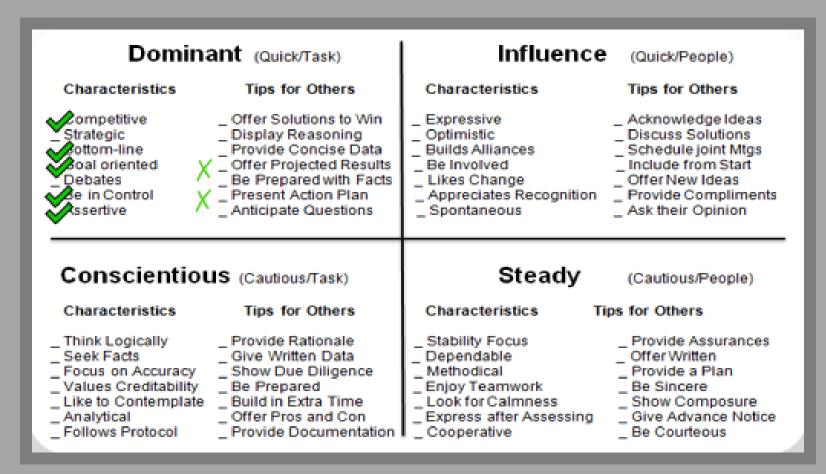


Pace - Assertive

Priority - Task

D
1
Priority - People
C
S
Pace - Reflective

Add an X by Tips you are currently using with co-worker

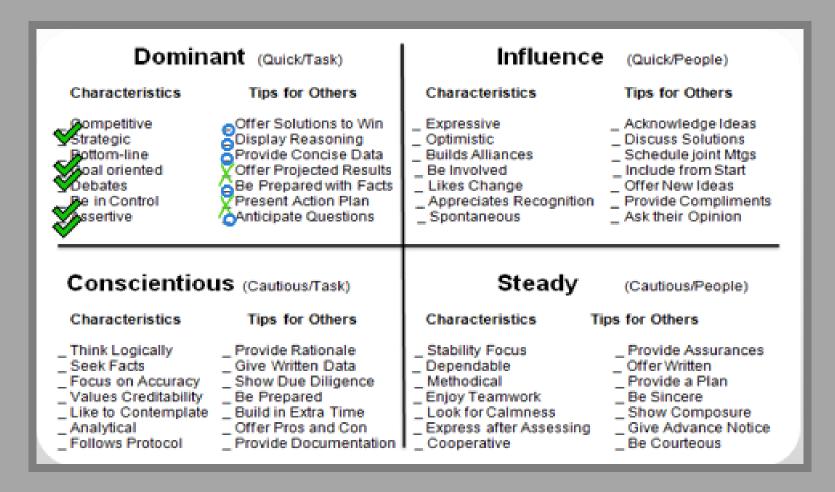








Add circles by remaining Tips









Add a Star by one of the Tips to get started



At bottom of page, write how you will apply the Tip



Your Action Plan:
I'll be meeting with buce next Tresday to discuss the 1st quarter bulget. I will spend time thinking in advance what questions she will have of me. I know shell definitley be asking me how we are comparing so face with last year's budget.

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O's What if this is your first encounter?





Start as Steady Style



"Response: Yes, but let me tell you all about ..."

Influence

Response: "Your point is?"

Dominant



Response: "Why do that? Where is the analysis?"

Conscientious

1. Start as "S"

- 2. Observe Response
- 3. Stretch if needed



Response: "Sounds good.
But where is the plan?"

Steady







DISC Supports Your Organization's Values

ORG CORE VALUES

DISC RESULTS

Understanding Our Customers

DISC leads to an increase in sales and customer service that results in greater customer satisfaction and customer loyalty

Innovation & Agility

 Use DISC to leverage individual strengths in developing Inclusive, creative solutions that genuinely energize the team, and truly make a difference in the customer experience

Continuous Improvement

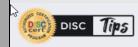
 Applying DISC, Teams will understand one another and work together better, and as a result, teamwork and team performance improves noticeably

Integrity

DISC creates a common universal language of respect – resulting in more engaged and empowered employees



Weekly DISC Tips





Emailing a "D"

What is a "D"? Dominant

Email is preferred method of communicating

It's a "D" email when...

Starts with

- A directive instead of a salutation
- Example: "Send quarterly report ASAP!"

Format

- Short, to-the-point statements & bulleted lists
- Example: "In my office tomorrow at 8:30 sharp. Send results now:
- Latest Point and Loss Summary
- Update on Focus Group Results

- Status on the Smith Account"

Tone

- Formal, urgent & authoritative
- Example:"Your work last week was acceptable, but what about today?"

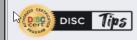
When emailing a "D"

Pace

- Best to respond immediately.
- Longer elapsed time = less credibility.
- Example: "Consider it done." (Response sent within 5 minutes)

Format

- Write email as if it's a text message.
- Do only 1 key point per email.
- Example: "See charts below. Tests are positive. You were right again!"





Emailing an "I"

What is an "I"? Influence

Email is for sharing thoughts & feelings

It's an "I" email when...

Starts with

- Friendly, enthusiastic, energetic and uplifting greeting in a conversational style
- Example: "Shelly, THANK YOU! Your referral is now my largest client. I owe you lunch."

Format

- Covers multiple topics in one email, often mixing personal and business
- Example: "Check out this cool article on leveraging our technology to connect with people. I'm starving, where's the lunch spot today?"

Tone

- Optimistic, inspirational, appreciative
- Example: "You folks rock!!!! For the 3rd month in a row, you beat the deadline!! KUDOS!!"

Cues

- Expressive, seeks recognition, comfortable with "tooting their own horn" - Example: "Wow..."m flying high - got a raise - going golfing with the CEO and vacation starts Friday!"

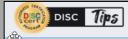
When emailing an "I"

Pace

- Write with feeling and share short stories.
- Example: "Things are going well! Last week I fought with the copy machine; this week we're friends again! LOL."

ormat

- Include emoticons; using symbols to express emotions (e.g. smiley face)
- Example: "Hi Jim, I'm psyched about our assignment! We're going to kick butt!!!! -





Emailing an "S"

What is a "S"? Steady

Email is for building personal relationships

It's a "S" email when...

Starts with

- Friendly salutation. Will ask for input from all members, very inclusive.
- Example: "Hi everyone, I hope all is well. Do you think we should get together this afternoon to share ideas about the Awards Luncheon?"

Format

- Well organized.
- The greeting is followed by an apprehensive/polite request.
- Example: "Pat, glad to hear the conference went well. When you have time today, please review the attached outline and provide edits."

Tone

- Sincere, supportive, cooperative and diplomatic.
- Likes to promote teamwork.
- Example: "I appreciate your hard work on a first class presentation to HQ. Jane's writing, Eyra's graphics and Ted's IT skills made the difference."

Cues

- Tentative about making decisions. Defers to others. Avoids conflict.
- Example: I better check with IT first to make sure the timing is right. I'll try to get back to you by tomorrow, but it may take longer."

When emailing a "S"

Pace

- Calm, low-key. Offer reassurance and appreciation.
- Example: "Casey, you're right. Checking with IT first will help avoid any implementation problems. Thanks for always being so thorough."

ormat

- Well planned. Friendly opening followed by well structured message, with invitation to receive their feedback.
- Example: "Good idea to connect over lunch. Here are the action items we





Emailing a "C"

What is a "C"? Conscientious

Email is for stating facts

It's a "C" email when...

Starte with

- Purpose, task-oriented & data driven.
- Example: "In response to your inquiry, the prototype results indicate a 75% match to your requirements. See attached documents."

Format

- Logical structure. Includes all data.
- Example: "For the following reasons, it is critical to reassess the budget allocation for the next quarter."

Tone

- Formal, business-like, conveys expertise.
- Example: "It will require three additional weeks to adequately evaluate whether product #018 is a viable option."

When emailing a "C"

ace

- Incorporate time for them to analyze & prepare a well-constructed response.
- Example: "Would you review the attached documentation and give me your feedback by next week?"

Format

- Exact, professional, serious & task-oriented.
- Example: "I think your comprehensive analysis of market trends is exactly the information the executive team needs for its strategic planning session."

Closing

- Organized. Include justification for conclusions.
- Example: "Based on what I have read, research indicates it would be prudent to



What was your Key Insight Today?



- 1. Pick a key insight, takeaway, or learning
- 2. Determine how to put that insight into action

3. Share your insight and action commitment with one other person

Patch Adams

https://vimeo.com/332769929



DUS INCREASE Communication Success ...

with DISC!







Car #1 S

"Does everyone have what they need?"







Car #4

"I brought the directions."





